2009 budget

Revenue

Unmetered Sales	\$1,265,100.00
Metered Sales	\$ 76,100.00
Frontage Charges	\$51,600
Penalty Charges	\$25,000
Connection Fees	\$3,700
Capital Contributions	\$0
Interest Income	\$0
Other Income	\$1,500
Total Revenue	\$1,423,000,00

Expenses

Depreciation \$180,000 Property Taxes \$3,000 Interest & Service Charges \$50,000 Interest on Long Term Debt \$328,000 Salaries 312,400 Workers Compensation \$7,300 Honorariums \$500 Electricity \$110,000 Telephone \$13,000 Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$1,270,200	Expenses	
Interest & Service Charges \$50,000 Interest on Long Term Debt \$328,000 Salaries 312,400 Workers Compensation \$7,300 Honorariums \$500 Electricity \$110,000 Telephone \$13,000 Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Depreciation	\$180,000
Interest on Long Term Debt \$328,000 Salaries 312,400 Workers Compensation \$7,300 Honorariums \$500 Electricity \$110,000 Telephone \$13,000 Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Property Taxes	\$3,000
Salaries 312,400 Workers Compensation \$7,300 Honorariums \$500 Electricity \$110,000 Telephone \$13,000 Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Interest & Service Charges	\$50,000
Workers Compensation \$7,300 Honorariums \$500 Electricity \$110,000 Telephone \$13,000 Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Interest on Long Term Debt	\$328,000
Honorariums \$500 Electricity \$110,000 Telephone \$13,000 Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Salaries	312,400
Electricity \$110,000 Telephone \$13,000 Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Workers Compensation	\$7,300
Telephone \$13,000 Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Honorariums	\$500
Snow Removal \$6,300 Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Electricity	\$110,000
Repairs & Maintenance \$125,000 Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Telephone	\$13,000
Office Expenses \$10,000 Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Snow Removal	\$6,300
Software Maintenance \$6,400 Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Repairs & Maintenance	\$125,000
Postage \$7,500 Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Office Expenses	\$10,000
Summer Maintenance - Grass \$5,300 Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Software Maintenance	\$6,400
Professional Fees \$18,000 Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Postage	\$7,500
Consulting \$12,500 Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Summer Maintenance - Grass	\$5,300
Rentals - Office \$22,700 Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Professional Fees	\$18,000
Rentals - maintenance bldg., tractor \$14,600 Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Consulting	\$12,500
Meetings & Travel \$8,000 Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Rentals - Office	\$22,700
Dues & Fees \$2,000 Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Rentals - maintenance bldg., tractor	\$14,600
Insurance \$13,700 Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Meetings & Travel	\$8,000
Tools & Equipment \$3,000 Vehicle \$8,000 Water Conservation \$3,000 Miscellaneous \$0 Contingency \$0	Dues & Fees	\$2,000
Vehicle\$8,000Water Conservation\$3,000Miscellaneous\$0Contingency\$0	Insurance	\$13,700
Water Conservation\$3,000Miscellaneous\$0Contingency\$0	Tools & Equipment	\$3,000
Miscellaneous \$0 Contingency \$0	Vehicle	\$8,000
Contingency \$0	Water Conservation	\$3,000
Ŭ ,	Miscellaneous	\$0
Total Expenses \$1,270,200	Contingency	\$0
	Total Expenses	\$1,270,200

Surplus (Deficit)	\$ 152,800.00
Amount to cover principal pymts	 (\$189,700)
Cash Flow Surplus	(\$36,900)

Calculation of Utility Rate phase in based on rate model produced rates to be fully implemented in 2010

	Current	2009	2010	
	rates	budget	proposed	
Sewer Flat Rate per equivalent unit per year	\$335.00	\$320.00	\$305.00	
Water Flat Rate per equivalent unit per year	\$205.00	\$225.00	\$245.00	
Combined Water and Sewer	\$540.00	\$545.00	\$550.00	
	Current	2009	2010	
	rates	budget	proposed	
Frontage Charge - Sewer per foot per year	\$1.00	\$0.98	\$0.95	
Frontage Charge - Water per foot per year	\$0.70	\$0.73	\$0.75	
Combined Water and Sewer per foot per year	\$1.70	\$1.71	\$1.70	
	Current	2009	2009	
	rates	budget	proposed	
	•			
Sewer Apartment per Unit per Year	\$184.00	\$154.00	\$125.00	
Water Apartment per Unit per Year	\$113.00	\$108.00	\$100.00	
Combined Water and Sewer per Unit	\$297.00	\$262.00	\$225.00	•

	existing		2009 budget		2010 proposed	
	base charge	cons. charge	base charge	cons. charge	base charge	cons. charge
Meter Sewer Service 15 mm	\$320.01	\$0.440	\$266.03	\$0.431	\$212.04	\$0.423
Meter Sewer Service 18 mm	\$372.91	\$0.440	\$336.81	\$0.431	\$300.72	\$0.423
Meter Sewer Service 25 mm	\$504.19	\$0.440	\$491.37	\$0.431	\$478.56	\$0.423
Meter Sewer Service 40 mm	\$747.08	\$0.440	\$834.16	\$0.431	\$921.24	\$0.423
Meter Sewer Service 50 mm	\$1,424.08	\$0.440	\$1,792.16	\$0.431	\$2,160.24	\$0.423
Meter Sewer Service 75 mm	\$4,143.76	\$0.440	\$4,321.52	\$0.431	\$4,499.28	\$0.423
Meter Sewer Service 100 mm	\$6,041.56	\$0.440	\$7,040.12	\$0.431	\$8,038.68	\$0.423
Meter Sewer Service 150 mm	\$10,079.24	\$0.440	\$12,601.48	\$0.431	\$15,123.72	\$0.423
Meter Sewer Service 200 mm	\$15,825.33	\$0.440	\$21,220.67	\$0.431	\$26,616.00	\$0.423
Meter Sewer Service 250 mm	\$24,350.76	\$0.440	\$34,319.52	\$0.431	\$44,288.28	\$0.423
						
Meter Water Service 15 mm	\$140.48	\$0.286	\$151.96	\$0.334	\$163.44	\$0.381
Meter Water Service 18 mm	\$169.32	\$0.286	\$197.64	\$0.334	\$225.96	\$0.381
Meter Water Service 25 mm	\$236.77	\$0.286	\$294.55	\$0.334	\$352.32	\$0.381
Meter Water Service 40 mm	\$373.87	\$0.286	\$518.73	\$0.334	\$663.60	\$0.381
Meter Water Service 50 mm	\$757.01	\$0.286	\$1,146.03	\$0.334	\$1,535.04	\$0.381
Meter Water Service 75 mm	\$2,000.80	\$0.286	\$2,615.60	\$0.334	\$3,230.40	\$0.381
Meter Water Service 100 mm	\$3,081.41	\$0.286	\$4,399.83	\$0.334	\$5,718.24	\$0.381
Meter Water Service 150 mm	\$5,330.92	\$0.286	\$8,018.84	\$0.334	\$10,706.76	\$0.381
Meter Water Service 200 mm	\$8,688.72	\$0.286	\$13,729.44	\$0.334	\$18,770.16	\$0.381
Meter Water Service 250 mm	\$13,740.28	\$0.286	\$22,449.56	\$0.334	\$31,158.84	\$0.381

2009 approved budgets.xls 1/7/2009

2009 Capital Budget, 2010 -2013 Capital Forecast

Stratford Utility Corporation

2009 Capital Budget			
Description	budget	notes	
Wellfield Exploration	\$65,000	carried over from 2008	
Installation of New RBC	\$105,000.00	cunfinished work from 2008 project	
Georgetown Road Sewer	\$605,000.00	subject to Build Canada fund approval	
Sundance Cove (sewer)	\$664,000.00	subject to Build Canada fund approval	
Lantz Subdivision Sewer		subject to Build Canada fund approval	
Rankin Water		subject to Build Canada fund approval	
Misc Capital Items	\$10,000	Replacement of laterals	
Small Equipment	\$8,000	\$5000 normally, increased in 2008 for purchase of plow for truck	
Upgrade to the Mason Road P.S.	\$5,000	New impellers for greater efficiency	
Horton Park P.S. Upgrades (sewer)		connect station to SCADA system with control panel.	
total	\$2,624,500		
2010 Capital Forecast			
Description	forecast	notes	
Water and Sewer Extensions	\$2,640,000	No funding secured at this time.	
Misc Capital Items	\$10,000	Replacement of laterals	
Small Equipment	\$5,000	for small equipment purchases over \$500	
total	\$2,655,000	<u> </u>	
2011 Capital Forecast			
Description	forecast	notes	
Water and Sewer Extensions	\$2,585,000	No funding secured at this time.	
Misc Capital Items	\$10,000	Replacement of laterals	
Small Equipment	\$5,000	for small equipment purchases over \$500	
total	\$2,600,000		
2012 Capital Forecast			
Description	forecast	notes	
Water and Sewer Extensions	\$2,786,000	No funding secured at this time.	
Misc Capital Items	\$10,000	000 Replacement of laterals	
Small Equipment	\$5,000	for small equipment purchases over \$500	
		No agreement secured at this time.	
total	\$2,801,000		
2013 Capital Forecast			
Description	forecast	notes	
Water and Sewer Extensions	\$300,000	00 No funding secured at this time.	
Misc Capital Items	\$10,000	Replacement of laterals	
Small Equipment	\$5,000	000 for small equipment purchases over \$500	
New Utility Truck	\$40,000	To replace the exsiting 4x4 half ton.	
total	\$355,000		